

**City University of Hong Kong  
Course Syllabus**

**offered by Department of Economics and Finance  
with effect from Semester B 2017/18**

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**Part I Course Overview**

<b>Course Title:</b>	<b>Regulation and Management of Financial Institutions</b>
<b>Course Code:</b>	<b>EF4334</b>
<b>Course Duration:</b>	<b>1 Semester</b>
<b>Credit Units:</b>	<b>3</b>
<b>Level:</b>	<b>B4</b>
<b>Proposed Area:</b> <i>(for GE courses only)</i>	<input type="checkbox"/> Arts and Humanities <input type="checkbox"/> Study of Societies, Social and Business Organisations <input type="checkbox"/> Science and Technology
<b>Medium of Instruction:</b>	<b>English</b>
<b>Medium of Assessment:</b>	<b>English</b>
<b>Prerequisites:</b> <i>(Course Code and Title)</i>	<b>CB3410 Financial Management or FB3410 Financial Management or EF3333 Financial Systems, Markets and Instruments AND EF4420 Derivatives Analysis and Advanced Investment Strategies or EF4320 Advanced Security Analysis and Portfolio Management or EF4321 Derivatives and Risk Management</b>
<b>Precursors:</b> <i>(Course Code and Title)</i>	<b>Nil</b>
<b>Equivalent Courses:</b> <i>(Course Code and Title)</i>	<b>Nil</b>
<b>Exclusive Courses:</b> <i>(Course Code and Title)</i>	<b>Nil</b>

## Part II Course Details

### 1. Abstract

This course aims to highlight the important role that regulations come into play when managing the risks of financial institutions. In this regard, Basel Accords will be discussed in detail, with special attention to credit risk, market risk and capital adequacy under Basel II and Basel III. The course also looks at major regulations that are having an impact on the management of financial institutions in the USA and the world, such as the Patriot Act and Gramm-Leach-Bliley Act. An overview of relevant local ordinances, including the Banking Ordinance, Insurance Companies Ordinance, and the Securities and Futures Ordinance, will also be given.

It is equally important that students have a sound understanding of tools that financial institutions use to manage various risks and their applications in the context of evolving regulations. Topics include duration, Value-at-Risk, credit derivatives, interest rate futures, caps/floors, options and swaps.

The course also aims to develop students' creative and innovative abilities through various assessment tasks. The engaging lectures will develop students' discovery abilities through class discussions on course materials as well as current affairs in the financial market.

Practical assignments and projects require students to discover and innovate through the use of information database and platform, and independent research.

### 2. Course Intended Learning Outcomes (CILOs)

*(CILOs state what the student is expected to be able to do at the end of the course according to a given standard of performance.)*

No.	CILOs <sup>#</sup>	Weighting* (if applicable)	Discovery-enriched curriculum related learning outcomes (please tick where appropriate)		
			A1	A2	A3
1.	Explore and explain the risks faced by modern financial institutions and relate them to the regulation of these various institutions, such as insurance companies and commercial banks. Examples are Gramm-Leach-Bliley Act, Patriot Act, and Insurance Companies Ordinance, Securities and Futures Ordinance, and Banking Ordinance in Hong Kong	12.5%	√	√	
2.	Apply different financial models to assess and measure interest rate risk and credit risk in relation to the Basel framework. Students will obtain hands-on experience using information platforms (suggestions include Bloomberg and BankScope) to collect data and conduct analysis pertaining to interest rate risk and credit risk management, and in the process discover more about the risk management of financial institutions.	16.5%		√	√

No.	CILOs <sup>#</sup>	Weighting* (if applicable)	Discovery-enriched curriculum related learning outcomes (please tick where appropriate)		
			A1	A2	A3
3.	Apply the Value-at-Risk models to assess, measure credit and market risks, and set capital requirement in compliance with the Basel framework and discover how these models are used in practice.	16.5%		√	√
4.	Interpret and evaluate operational risk, foreign exchange risk, and liquidity risk, etc. faced by modern financial institutions in relation to Basel and regulatory requirements in Hong Kong.	16.5%		√	√
5.	Explain how liquidity management, diversification, and capital adequacy requirement can be used to manage various risks faced by modern financial institutions.	16.5%		√	√
6.	Design strategies utilizing various financial derivative instruments, including futures, forward, options and swaps to manage various risks faced by modern financial institutions.	16.5%		√	√
7.	Interpret the role of securitization in improving the return-risk trade-off for financial institution, and Sarbanes-Oxley Act.	5.0%	√	√	
		100%			

\* If weighting is assigned to CILOs, they should add up to 100%.

<sup>#</sup> Please specify the alignment of CILOs to the Gateway Education Programme Intended Learning outcomes (PILOs) in Section A of Annex.

A1: Attitude

*Develop an attitude of discovery/innovation/creativity, as demonstrated by students possessing a strong sense of curiosity, asking questions actively, challenging assumptions or engaging in inquiry together with teachers.*

A2: Ability

*Develop the ability/skill needed to discover/innovate/create, as demonstrated by students possessing critical thinking skills to assess ideas, acquiring research skills, synthesizing knowledge across disciplines or applying academic knowledge to self-life problems.*

A3: Accomplishments

*Demonstrate accomplishment of discovery/innovation/creativity through producing /constructing creative works/new artefacts, effective solutions to real-life problems or new processes.*

### 3. Teaching and Learning Activities (TLAs)

(TLAs designed to facilitate students' achievement of the CILOs.)

TLA	Brief Description	CILO No.							Hours/week (if applicable)
		1	2	3	4	5	6	7	
Lectures	To provide key concepts and theoretical framework. The lecturer encourages students to think critically and logically by asking students to respond to questions and solve problems on management of financial institutions.	√	√	√	√	√	√	√	3 hours lecture per week
Projects	The project is designed to give students hands-on research experience on issues facing banking professionals. Through the use of financial information databases (suggested platforms include Bloomberg and BankScope), students are expected to acquire the necessary skills to handle basic tasks in the workplace on the management of financial institutions.		√		√		√		
Written assignments on selected topics	To enhance students' understanding of certain lecture materials. With a focus on the risk management of financial institutions and new regulations, students are expected to apply the knowledge to the analysis of real world issues.	√	√	√		√			
In-class discussion of journal/newspaper articles on related topics	To familiarize students with the most up-to-date issues in the management of financial institutions. In class, discussions are highly encouraged as it would enhance students' communication skills, critical thinking and develop students' creative and innovative abilities.	√	√	√	√	√	√	√	

### 4. Assessment Tasks/Activities (ATs)

(ATs are designed to assess how well the students achieve the CILOs.)

Assessment Tasks/Activities	CILO No.							Weighting*	Remarks
	1	2	3	4	5	6	7		
Continuous Assessment: 40%									
Case Study/Project		√		√		√		10%	
Assignments	√	√	√		√			20%	
Contributions to in-class discussion and attendance	√	√	√	√	√	√	√	10%	
Examination: 60% (duration: 3 hours, if applicable)									
Final exam	√	√	√	√	√	√	√	60%	
								100%	

\* The weightings should add up to 100%.

**Students are required to pass both coursework and examination components in order to pass the course.**

## 5. Assessment Rubrics

*(Grading of student achievements is based on student performance in assessment tasks/activities with the following rubrics.)*

Assessment Task	Criterion	Excellent (A+, A, A-)	Good (B+, B, B-)	Fair (C+, C, C-)	Marginal (D)	Failure (F)
Case Study/Project	Based on students' performance in the case study/project	Strong evidence of original thinking; good organization, capacity to analyse and synthesize; superior grasp of subject matter; evidence of extensive knowledge base.	Evidence of grasp of subject, some evidence of critical capacity and analytic ability; reasonable understanding of issues; evidence of familiarity with literature.	Student who is profiting from the university experience; understanding of the subject; ability to develop solutions to simple problems in the material.	Sufficient familiarity with the subject matter to enable the student to progress without repeating the course.	Little evidence of familiarity with the subject matter; weakness in critical and analytic skills; limited, or irrelevant use of literature.
Assignments	Based on the take-home problem sets	Strong evidence of original thinking; good organization, capacity to analyse and synthesize; superior grasp of subject matter; evidence of extensive knowledge base.	Evidence of grasp of subject, some evidence of critical capacity and analytic ability; reasonable understanding of issues; evidence of familiarity with literature.	Student who is profiting from the university experience; understanding of the subject; ability to develop solutions to simple problems in the material.	Sufficient familiarity with the subject matter to enable the student to progress without repeating the course.	Little evidence of familiarity with the subject matter; weakness in critical and analytic skills; limited, or irrelevant use of literature.

Assessment Task	Criterion	Excellent (A+, A, A-)	Good (B+, B, B-)	Fair (C+, C, C-)	Marginal (D)	Failure (F)
Contributions to in-class discussion and attendance	Based on students' participation in class discussion	Strong evidence of original thinking; good organization, capacity to analyse and synthesize; superior grasp of subject matter; evidence of extensive knowledge base.	Evidence of grasp of subject, some evidence of critical capacity and analytic ability; reasonable understanding of issues; evidence of familiarity with literature.	Student who is profiting from the university experience; understanding of the subject; ability to develop solutions to simple problems in the material.	Sufficient familiarity with the subject matter to enable the student to progress without repeating the course.	Little evidence of familiarity with the subject matter; weakness in critical and analytic skills; limited, or irrelevant use of literature.
Final Examination	Based on the 3-hour final exam	Strong evidence of original thinking; good organization, capacity to analyse and synthesize; superior grasp of subject matter; evidence of extensive knowledge base.	Evidence of grasp of subject, some evidence of critical capacity and analytic ability; reasonable understanding of issues; evidence of familiarity with literature.	Student who is profiting from the university experience; understanding of the subject; ability to develop solutions to simple problems in the material.	Sufficient familiarity with the subject matter to enable the student to progress without repeating the course.	Little evidence of familiarity with the subject matter; weakness in critical and analytic skills; limited, or irrelevant use of literature.

**Part III Other Information** (more details can be provided separately in the teaching plan)

**1. Keyword Syllabus**

1. Financial services industry, functions and regulation of financial institutions, important aspects of USA's Gramm-Leach-Bliley Act and Patriot Act, Hong Kong's Banking Ordinance, Insurance Companies Ordinance and Securities and Futures Ordinance.
2. Risks of financial institutions and the role of Basel III and the Banking Ordinance in Hong Kong.
3. Interest rate risk, repricing model, duration, requirements by the Hong Kong Monetary Authority for sound practices by authorized licenses banks, restricted licensed banks and deposit taking companies.
4. Bank accounting, accepted accounting principles for bank accounting, and performance evaluation.
5. Credit risk, return on a loan, default risk models, loan portfolio, Basel III compliance.
6. Market risk, Value-at-risk models, the RiskMetrics model, Basel III compliance.
7. Operational risk, foreign exchange risk, liquidity risk, Basel III compliance.
8. Liability and liquidity management, choice of liability structure.
9. Capital adequacy, insolvency risk, capital adequacy ratios, Basel III compliance.
10. Diversification, product diversification, geographic diversification.
11. Financial derivatives including credit derivatives, interest rate futures, caps/floors, options, swaps, hedging, regulations governing derivatives.
12. Securitization, asset-backed securitization, special purpose vehicles (SPV), importance of Sarbanes-Oxley Act in minimizing abuse of SPVs.

**2. Reading List**

**2.1 Compulsory Readings**

*(Compulsory readings can include books, book chapters, or journal/magazine articles. There are also collections of e-books, e-journals available from the CityU Library.)*

1.	Saunders, A. and M. M. Cornett, <u>Financial Institutions Management: A Risk Management Approach</u> , McGraw-Hill, ninth edition, 2018.
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**2.2 Additional Readings**

*(Additional references for students to learn to expand their knowledge about the subject.)*

1.	Rose, P.S., <u>Commercial Bank Management</u> , McGraw-Hill, ninth edition, 2013.
2.	Fabozzi, F. and F. Modigliani, <u>Capital Markets: Institutions and Instruments</u> , Prentice Hall, fourth edition, 2009.