City University of Hong Kong Course Syllabus

offered by Department of Social and Behavioural Sciences with effect from Semester A 2022/ 2023

Part I Course Overv	view
Course Title:	Labour and Workplace Relations
Course Code:	SS5835
Course Duration:	One semester
Credit Units:	3
Level:	P5
Medium of Instruction:	English
Medium of Assessment:	English
Prerequisites: (Course Code and Title)	Nil
Precursors: (Course Code and Title)	Nil
Equivalent Courses: (Course Code and Title)	Nil
Exclusive Courses: (Course Code and Title)	Nil

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Part II Course Details

1. Abstract

The aim of this course is to provide students with an understanding of the changing demographic makeup of the workforce and changing work environment; and to develop their ability to analyse and reflect on legal, policy and organizational changes undertaken to reduce discrimination, promote equality, manage diversity and embrace inclusion in workplace to enhance its productivity and effectiveness.

2. Course Intended Learning Outcomes (CILOs)

(CILOs state what the student is expected to be able to do at the end of the course according to a given standard of performance.)

No.	CILOs	Weighting		ery-eni	
		(if	curricu	ılum re	lated
		applicable)		g outco	
			(please	tick	where
			approp	riate)	
			AI	A2	A3
1.	Identify the changing nature and context of work and employment in contemporary societies;	30%	$\sqrt{}$	√	$\sqrt{}$
2.	Distinguish management and workplace relations in legal, policy, and organizational practices;	30%	V	V	V
3.	Recognize, respect and respond positively to workplace inequality and diversity in class, gender, ethnicity, disability, age, and sexual orientation, etc.; and	20%	V	V	V
4.	Apply skills in strengthening teamwork and leadership performance in diverse workplace.	20%	V	V	V
		100%			

A1: Attitude

Develop an attitude of discovery/innovation/creativity, as demonstrated by students possessing a strong sense of curiosity, asking questions actively, challenging assumptions or engaging in inquiry together with teachers.

A2: Ability

Develop the ability/skill needed to discover/innovate/create, as demonstrated by students possessing critical thinking skills to assess ideas, acquiring research skills, synthesizing knowledge across disciplines or applying academic knowledge to self-life problems.

A3: Accomplishments

Demonstrate accomplishment of discovery/innovation/creativity through producing /constructing creative works/new artefacts, effective solutions to real-life problems or new processes.

3.

Teaching and Learning Activities (TLAs) (TLAs designed to facilitate students' achievement of the CILOs.)

TLA	Brief Description		O No.	•	Hours/week		
	-	1	2	3	4		(if applicable)
Lectures	Major concepts and theories of						
	work, employment,						
	management and workplace						
	relations are to be delivered in						
	lectures supplemented by						
	PowerPoint presentation, video,						
	online and printed materials.						
Discussion and Case study	Small group discussions to solicit students' input and feedback on work, employment, management and workplace relations covered; case study will be used for indepth discussions to help students to recognize, respect and respond positively to workplace equality, diversity and inclusion practices.	V	1	V	V		
Group Project	Students will work in groups on selected or current topics of interest for investigation and make presentations in class. Critical comments on legal, policy and organization practice initiatives with local relevance will be encouraged.	V	V	V	√		
Presentation by Guest Speaker	Guest speakers may be invited to introduce the state of art in diversity and inclusive policy and management to the students. Campaigners may also be invited to share their struggles and achievements on workplace equality, diversity and inclusion.			V	V		

4. Assessment Tasks/Activities (ATs)
(ATs are designed to assess how well the students achieve the CILOs.)

Assessment Tasks/Activities					Weighting	Remarks	
	1	2	3	4			
Continuous Assessment: 100_%					1	1	
Group Presentation						25%	
Students will do group							
presentations in class on							
chosen topics for investigation							
on work, employment,							
workplace relations and							
management. Presentation							
will be less than one hour each							
and other students are							
involved in peer assessment of							
their presentations. Students are encouraged to give critical							
comments on policy and							
practice initiatives with local							
relevance in their							
presentations.							
		,					
Term Paper						50%	
Students will write an							
individual term paper of 2500							
to 3000 words onwork,							
employment, management							
and workplace relations. Prior consultation with the lecturer							
is encouraged.							
Class Discussion and Case			V	1		10%	
Study							
Students will do discussion							
and case study analysis in							
class and make report back of							
their groups' discussion.							
Students' ability to recognise,							
respect and respond positively							
to workplace diversity issues							
will be developed.	2	2				1.50 /	
Quiz	√	V				15%	
A quiz of 1 hour will be made							
in class between lectures 4-7							
on key concepts, theories and materials covered in lectures							
and assigned readings.							
Examination: % (duration:	<u> </u>	<u> </u>	, if a	pplic	able)	1	
			,			100%	

100%

5. Assessment Rubrics

(Grading of student achievements is based on student performance in assessment tasks/activities with the following rubrics.)

Applicable to students admitted in Semester A 2022/23 and thereafter

Assessment Task	Criterion	Excellent	Good	Marginal	Failure
		(A+, A, A-)	(B+, B)	(B-, C+, C)	(F)
1. Group Presentation (25%) 2. Term Paper (50%)	Application of relevant concepts and literature; and collecting appropriate data	Strong evidence for the competence to examine critically and apply innovatively the theories and concepts in work and labor through oral presentation Strong evidence for the capability to understand and examine critically, apply innovatively the knowledge and theories in work and labor in reality.	Good evidence for the competence to examine critically and apply innovatively the theories and concepts in work and labor through oral presentation Good evidence for the capability to understand and examine critically, apply innovatively the knowledge and theories in work and labor in reality.	Fair to limited evidence for the competence to examine critically and apply innovatively the theories and concepts in work and labor through oral presentation Fair to limited evidence for the capability to understand and examine critically, apply innovatively the knowledge and theories in work and labor in reality.	Insufficient evidence for the competence to examine critically and apply innovatively the theories and concepts in work and labor through oral presentation Insufficient evidence for the capability to understand and examine critically, apply innovatively the knowledge and theories in work and labor in reality.
3. Class Discussion and Case Study (10%)	Degree of participation and quality of oral reports	Strong evidence for the capability to understand and examine critically, apply innovatively the knowledge in work and labor in the group discussion with fellow classmates, and show strong team work commitment.	Good evidence for the capability to understand and examine critically, apply innovatively the knowledge in work and labor in the group discussion with fellow classmates, and show strong team work commitment.	Fair to limited evidence for the capability to understand and examine critically, apply innovatively the knowledge in work and labor in the group discussion with fellow classmates, and show strong team work commitment.	Insufficient evidence for capability to understand and examine critically, apply innovatively the knowledge in work and labor in the group discussion with fellow classmates, and show strong team work commitment.
4. Quiz (15%)	Understanding of concepts and theories	Strong evidence for the ability to understand and describe the knowledge and concepts in work	Good evidence for the ability to understand and describe the knowledge and concepts in work	Fair to limited evidence for the ability to understand and describe the knowledge and	Insufficient evidence for the ability to understand and describe the knowledge and concepts

	and labor, and to apply into reality.	and labor, and to apply them into reality.	concepts in work and labor, and to apply them into reality.	in work and labor, and to apply them into reality.
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Applicable to students admitted before Semester A 2022/23

Assessment Task	Criterion	Excellent	Good	Fair	Marginal	Failure
		(A+, A, A-)	(B+, B, B-)	(C+, C, C-)	(D)	(F)
1. Group Presentation	Demonstration of learning	High	Good	Moderate	Basic	Poor
(25%)						
2. Term Paper (50%)	Application of relevant concepts and literature; and collecting appropriate data		Good	Moderate	Basic	Poor
3. Class Discussion and Case Study (10%)	<u> </u>	High	Good	Moderate	Basic	Poor
4. Quiz (15%)	Understanding of concepts and theories	High	Good	Moderate	Basic	Poor

Part III Other Information (more details can be provided separately in the teaching plan)

1. Keyword Syllabus

(An indication of the key topics of the course.)

- 1.1 Changing nature and context of work and employment in contemporary societies;
- 1.2 Management and workplace relations in legal, policy, and organizational practices; and
- 1.3 Recognize, respect and respond positively to workplace inequality and diversity.

2. Reading List

2.1 Compulsory Readings

(Compulsory readings can include books, book chapters, or journal/magazine articles. There are also collections of e-books, e-journals available from the CityU Library.)

1.	Bell, M.P. (2012). Diversity in organization (2nd ed.). Australia: South-western Cengage
	Learning.
2.	Brief, P. (ed.) (2008). Diversity at Work. Cambridge: Cambridge University Press.
3	Kumar, S. & Manfredi, S. (2012). Managing equality and diversity: Theory and practice.
	Oxford: Oxford University Press.
4	Mor-Barak, M.E. (2011). Managing diversity: Toward a globally inclusive workplace (2nd
	ed.). Los Angeles: SAGE.
5	Rose, E. (2008) Employment Relations. Essex: Pearson Education Ltd
6	Silver B J. (2001) Forces of Labor: Workers' Movements and Globalization since 1870. New
	York: Cambridge University Press
7	Thompson, P. and McHugh, D. (2002) Work Organizations: a critical introduction. New
	York: Palgrave.
8	Tony J. Watson (1995) Sociology, Work and Industry. New York: Routledge

2.2 Additional Readings

(Additional references for students to learn to expand their knowledge about the subject.)

1.	Chan, A. (2001). Chinese Workers under Assault. Armonk, N.Y.: M.E. Sharpe.
2.	Chan, K. C. C. (2010). The Challenge of Labour in China: Strikes and the Changing Labour
	Regime in Global Factories. New York: Routledge.
3.	Clegg, S. R., Hardy, C., Nord, W. R., & Lawrence, T. (2006). The SAGE handbook of organization studies. London: Thousand Oaks.
4.	Gilbert, G. et. al. (eds.) (2004) Labor Versus Empire: Race, Gender, Migration New York:
	Routledge.
5.	Janssens, M., & Zanoni, P. (2005). Many diversities for many services: Theorizing diversity
	(management) in service companies. <i>Human Relations</i> , 58, 311-339.
6.	Johnston, W. B., & Packer, A. H. (1987). Workforce 2000: Work and workers for the twenty-
	first century. Indianapolis, Ind.: Hudson Institute.
7.	Liu, M. W. and Smith, C. (ed.) (2016) China at Work. New York: Palgrave
8.	McLaughlin, M. E., Bell, M. P., & Stringer, D. Y. (2004). Stigma and acceptance of persons
	with disabilities: Understudied aspects of workplace diversity. Group & Organization
	Management, 29, 302-333.
9.	Peck, J. (1996) Work-Place: The social regulation of labor markets. New York: The
	Guilford Press
10.	Silver, H. (1994). Social exclusion and social solidarity: Three paradigms. <i>International</i>

	<i>Labour Review</i> , 133, 531-578.
11.	Sowell, T. (2004). Affirmative action around the world: An empirical study. New Haven:
	Yale University Press.
12.	Squires, J. (2005). Is mainstreaming transformative? Theorizing mainstreaming in the
	context of diversity and deliberation. Social Politics, 12, 366-388.
13.	Tomei, M. (2003). Discrimination and equality at work: A review of the concepts.
	International Labour Review, 142, 401-418.