City University of Hong Kong Course Syllabus

offered by Department of Public and International Affairs with effect from Semester A 2024/25

Part I Course Overv	iew
Course Title:	Policy Processes and Analysis
Course Code:	PIA5601
Course Duration:	One Semester
Credit Units:	3
Level:	P5
Medium of Instruction:	English
Medium of Assessment:	English
Prerequisites: (Course Code and Title)	Nil
Precursors: (Course Code and Title)	Nil
Equivalent Courses : (Course Code and Title)	POL5601 Policy Processes and Analysis
Exclusive Courses: (Course Code and Title)	Nil

Part II Course Details

1. Abstract

- examine major theories of policy process, models of policy making, and forms of policy analysis;
- provide students with skills to engage with the complexity and dynamics of public and social policy, participate in, and contribute to the process shaping them;
- discover how new ideas shape public policies;
- thorough understanding of policy process and in- analysis of policy cases in Hong Kong by applying theories and models learned in class; and
- evaluate policy alternatives, both prospectively and retrospectively.

2. Course Intended Learning Outcomes (CILOs)

(CILOs state what the student is expected to be able to do at the end of the course according to a given standard of performance.)

No.	CILOs	Weighting	Discovery-enriched		
		(if	curricu	ılum re	lated
		applicable)	learnin	g outco	omes
		,	(please	tick	where
			approp	riate)	
			AI	A2	A3
1.	Examine the meaning of public policy and its relevance.				
2.	Discover why some ideas/issues succeed in reaching the policy agenda while others fail		$\sqrt{}$		
3.	Analyse the different models (normative and empirical) of			V	V
	decision-making			,	,
4.	Apply the theories and models of policy-making to analyse the			√	V
	agenda-setting and policy process in Hong Kong, identify key				
	stakeholders and dynamics that shape policy decisions, evaluate				
	the policy outcomes, and give recommendations pertain to Hong Kong's socio-political landscape in the post-handover years				
5.	Appraise and apply the different steps of policy analysis: problem		V	V	V
٥.	identification, forecast and planning, and assess the effectiveness		V	V	V
	of different techniques used by policy analysts, such as				
	comparative studies, scenario writing and cost-benefit analysis.				
6.	Evaluate the strengths and weaknesses of 'top-down' and			V	V
	'bottom-up' approaches of policy implementation; and analyse				
	the various forms of policy evaluation, reflect on the values and				
	pre-dispositions of the evaluators, and assess the intended and				
	unintended consequences.				
		100%			

A1: Attitude

Develop an attitude of discovery/innovation/creativity, as demonstrated by students possessing a strong sense of curiosity, asking questions actively, challenging assumptions or engaging in inquiry together with teachers.

A2: Ability

Develop the ability/skill needed to discover/innovate/create, as demonstrated by students possessing critical thinking skills to assess ideas, acquiring research skills, synthesizing knowledge across disciplines or applying academic knowledge to real-life problems.

A3: Accomplishments

Demonstrate accomplishment of discovery/innovation/creativity through producing /constructing creative works/new artefacts, effective solutions to real-life problems or new processes.

Learning and Teaching Activities (LTAs)
(LTAs designed to facilitate students' achievement of the CILOs.)

LTA	Brief Description	CI	LO	No.		Hours/week		
	•	1	2	3	4	5	6	(if applicable)
Readings	Students are expected to read the essential reading before the lectures.	√	V	V	√	V	V	
Lectures	Students will acquire knowledge of key concepts and theoretical ideas that can help them to understand and analyse real-world cases.	V	V	V		V	V	
Class discussion	Students will be invited to participate in class discussion. The class activities will consolidate their learning, and develop their critical thinking and skills to analyse policy cases in Hong Kong and communication skill by engaging in discussion and debate among themselves.		V	V	V	V	V	
Online discussion	Each week, students will explore and share real-world policy issues in Hong Kong on the online forum and discuss how it is related to the concepts and theories covered in the assigned reading. The online participation will develop their skills in summarising policy cases and communicating it to their classmates. It will consolidate their understanding of the concepts and theories by relating them to real-world policy cases.	√	√ 	√ 	√	√ 	√ 	
Essay-writing	Each student has to submit an individual paper on a policy issue in Hong Kong. Students will learn to apply key concepts and theories to analyse its policy process, and develop a problem-solving skill by proposing policy recommendations and alternatives.	√	V	V	√	V	V	
Group presentation	Students will form groups and work as team to identify and analyse a policy problem and propose viable policy recommendations to the policy issue in the presentation, Students will have a chance to learn from each other during their preparation and at the end of the presentation. The presentation and its preparation provide students an opportunity to reflect on key concepts and theories in the study of public policy.		V	V	V	V	V	
Final test	Students have to demonstrate their understanding and mastery of concepts and theories related policy process and analysis, and reflect on their applications and limitations.	V	√	√	V	√	V	

4. Assessment Tasks/Activities (ATs)
(ATs are designed to assess how well the students achieve the CILOs.)

Continuous Assessment: 100% Class participation V V V V V V V V V V V V V V V V V V V	Assessment Tasks/Activities	CILO No.				Weighting	Remarks			
Class participation V V V V V 10% Participation in class through discussion and debate helps students to clarify the key concepts, theories and ideas delivered in lectures. The success hinges on students' active engagement in class and assigned readings and their willingness to share their points of view and reflections. Online discussion Online discussion Online discussion V V V V V 10% Participation on the online forum enables students to develop an awareness to real-world policy issues in Hong Kong in their exploration and map it to the key concepts and theories. The success hinges on students' proactivity to share policy issues on the online forum and whether they can relate key concepts and theories to the cases effectively. Essay-writing Say V V V V 30% The individual essay enables students to develop new theoretical and empirical ideas about specific policy issues and to provide an opportunity to develop analytical and communication skills. The success hinges on whether students can define and convey the policy issue, relate key concepts and theories effectively and propose viable policy recommendations. The Individual essay should contain approximately 2,000 words. Group presentation Group presentation V V V V V 30% The group presentation helps students to develop new ideas about a policy issue and to apply them to Hong Kong cases Final take-home test Final take-home test at the end of the semester will cover the student's understanding of the material covered in lectures and the associated assigned readings. To enable students to develop their own proposal to policy into requiring students to develop their own proposal to policy into requiring students to develop their own proposal to policy into the opicy into the policy into the poli		1	2	3	4	5	6	2 2		
discussion and debate helps students to clarify the key concepts, theories and ideas delivered in lectures. The success hinges on students' active engagement in class and assigned readings and their willingness to share their points of view and reflections. Online discussion O	Continuous Assessment: 100%									
Final take-home test Final take-home test V V V V V V V V V V V V V V V V V V	Class participation	V	√	√	√	√	√	10%	discussion and debate helps students to clarify the key concepts, theories and ideas delivered in lectures. The success hinges on students' active engagement in class and assigned readings and their willingness to share their points	
students to develop new theoretical and empirical ideas about specific policy issues and to provide an opportunity to develop analytical and communication skills. The success hinges on whether students can define and convey the policy issues, relate key concepts and theories effectively and propose viable policy recommendations. The Individual essay should contain approximately 2,000 words. Group presentation V V V V V V V V V	Online discussion	V	√	√	√	~	√	10%	forum enables students to develop an awareness to real- world policy issues in Hong Kong in their exploration and map it to the key concepts and theories. The success hinges on students' proactivity to share policy issues on the online forum and whether they can relate key concepts and theories	
Group presentation V V V V V V V V V	Essay-writing		V	V	V	V		30%	The individual essay enables students to develop new theoretical and empirical ideas about specific policy issues and to provide an opportunity to develop analytical and communication skills. The success hinges on whether students can define and convey the policy issues, relate key concepts and theories effectively and propose viable policy recommendations. The Individual essay should contain	
Final take-home test \[\sqrt{\sq}}}}}}}}}}} \sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sq}}}}}}}}}} \sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sq}}}}}}}}} \sqrt{\sqrt{\sqrt{\sqrt{\sq}}}}}}}} \sqrt{\sqrt{\sqrt{\sqrt{\sq}}}}}}} \sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{\sqrt{	Group presentation		V	V	V	V	V	20%	The group presentation helps students to develop new ideas about a policy issue and to	
$\Gamma_{}$ $\Gamma_{}$ $\Gamma_{}$ $\Gamma_{}$ $\Gamma_{}$ $\Gamma_{}$ $\Gamma_{}$ $\Gamma_{}$ $\Gamma_{}$							V	30%	This take-home test at the end of the semester will cover the student's understanding of the material covered in lectures and the associated assigned readings. To enable students to demonstrate their understanding of key concepts and knowledge in public policy, this test will include questions requiring students to develop their own proposal to	
Examination: 0% (duration: hours, if applicable)	Examination: 0% (duration: hou	Examination: 0% (duration: hours, if applicable)								

100%

5. Assessment Rubrics

(Grading of student achievements is based on student performance in assessment tasks/activities with the following rubrics.)

Applicable to students admitted before Semester A 2022/23 and in Semester A 2024/25 & thereafter

Assessment Task	Criterion	Excellent	Good	Fair	Marginal	Failure
		(A+, A, A-)	(B+, B, B-)	(C+, C, C-)	(D)	(F)
Class participation	Students actively participate into class discussions and engage with debates in class.	An excellent standard of knowledge and understanding of the key public policy models and techniques of policy	A generally good standard of knowledge and understanding of the key public policy models and techniques of policy	A rudimentary knowledge and understanding of the key public policy models and techniques of policy analysis and a weak	Poor knowledge and understanding of the key public policy models and techniques of policy analysis. Very little ability to relate these critically to local and	Almost no knowledge or understanding of the key public policy models and techniques of policy analysis and no ability to relate these critically to local and international
Online discussion	Students actively participate and engage in online discussions.	analysis and a well-developed ability to relate these critically to both local and international contexts. A strong	analysis and a sound ability to relate these critically to both local and international contexts. A sound	ability to relate these critically to local and international contexts. A weak capacity to identify and analyse specific policy issues	international contexts. A limited capacity to analyse or identify specific policy issues in Hong Kong and little understanding of the	contexts. Unable to analyse specific policy issues in Hong Kong or to understand the importance of agenda- setting and of the policy
Essay-writing	Students can write formal policy process and analysis with appropriate theoretical and empirical insights.	capacity to identify and analyse specific policy issues in Hong Kong and to understand the importance of agenda-setting and of the policy process in determining their	capacity to identify and analyse and identify specific policy issues in Hong Kong and some understanding of the importance of agenda-setting and of the policy process	in Hong Kong and to understand the importance of agenda- setting and of the policy process in determining their successful resolution. A weak ability to argue for the adoption	importance of agenda- setting and of the policy process in determining their successful resolution. Little demonstration of a critical ability to argue for the adoption of particular policy	process in determining their successful resolution. Almost no ability to argue for the adoption of particular policy positions or to understand the dynamics of successful policy argument. Inadequate
Group presentation	Students can apply the theories and skills they learned in policy process and rigorously analyse the policy cases in the presentations.	successful resolution. A strong critical ability to argue for the adoption of particular policy positions and a clear understanding of the dynamics of successful policy	in determining their successful resolution. A good critical ability to argue for the adoption of particular policy positions and some understanding of the dynamics of	of particular policy positions or to understand the dynamics of successful policy argument. Research, writing, team-work and communication skills present but at minimum standards.	positions and poor understanding of the dynamics of successful policy argument. Underdeveloped research, writing, team- work and communication skills.	research, writing, team- work and/or communication skills
Final take-home test	Students can understand the theories and concepts	argument. Very strong research, writing, team-work	successful policy argument. Generally competent research,	minimum standards.		

in policy process and can be able to apply them in answering policy cases	and communication skills.	writing, team-work and communication skills.		
questions.				

Applicable to students admitted from Semester A 2022/23 to Summer Term 2024

Assessment Task	Criterion	Excellent	Good	Marginal	Failure
		(A+, A, A-)	(B+, B)	(B-, C+, C)	(F)
Class participation	Students actively participate into class discussions and engage with debates in class.	An excellent standard of knowledge and understanding of the key public policy models and	A generally good standard of knowledge and understanding of the key public policy models and	A rudimentary knowledge and understanding of the key public policy models and techniques of policy	Almost no knowledge or understanding of the key public policy models and techniques of policy
Online discussion	Students actively participate and engage in online discussions	techniques of policy analysis and a well- developed ability to relate these critically to both local and international	techniques of policy analysis and a sound ability to relate these critically to both local and international contexts. A	analysis and a weak ability to relate these critically to local and international contexts. A weak capacity to identify and analyse	analysis and no ability to relate these critically to local and international contexts. Unable to analyse specific policy
Essay-writing	Students can write formal policy process and analysis with appropriate theoretical and empirical insights.	contexts. A strong capacity to identify and analyse specific policy issues in Hong Kong and to understand the	sound capacity to identify and analyse and identify specific policy issues in Hong Kong and some understanding of the	specific policy issues in Hong Kong and to understand the importance of agenda-setting and of the policy process in	issues in Hong Kong or to understand the importance of agenda-setting and of the policy process in determining their
Group presentation	Students can apply the theories and skills they learned in policy process and rigorously analyse the policy cases in the presentations.	importance of agenda- setting and of the policy process in determining their successful resolution. A strong critical ability to argue for the adoption of particular policy positions	importance of agenda- setting and of the policy process in determining their successful resolution. A good critical ability to argue for the adoption of particular policy positions	determining their successful resolution. A weak ability to argue for the adoption of particular policy positions or to understand the dynamics of successful policy	successful resolution. Almost no ability to argue for the adoption of particular policy positions or to understand the dynamics of successful policy argument.
Final take-home test	Students can understand the theories and concepts in policy process and can be able to apply them in answering policy cases questions.	and a clear understanding of the dynamics of successful policy argument. Very strong research, writing, teamwork and communication skills.	and some understanding of the dynamics of successful policy argument. Generally competent research, writing, team-work and communication skills.	argument. Research, writing, team-work and communication skills present but at minimum standards.	Inadequate research, writing, team-work and/or communication skills

Part III Other Information (more details can be provided separately in the teaching plan)

1. Keyword Syllabus

(An indication of the key topics of the course.)

Public policy; agendas-setting; policy advice; policy argument; advocacy; policy process; policy models; rationality; incrementalism, Kingdon's three streams of politics, process and policy, mixed-scanning, policy analysis; problem identification; forecasting; cost/benefit analysis; policy implementation; policy evaluation; Hong Kong

2. Reading List

2.1 Compulsory Readings

(Compulsory readings can include books, book chapters, or journal/magazine articles. There are also collections of e-books, e-journals available from the CityU Library.)

Text(s):

- 1. Cairney, P. (2012). *Understanding Public Policy: Theories and Issues*, Basingstoke :Palgrave Macmillan.
- 2. Hill, M. (2016). The Public Policy Process, London: Routledge.
- 3. Knill, C. and J. Tosun (2012). Public Policy: A New Introduction. New York: Palgrave Macmillan.
- 4. Scott, I. (2010). The Public Sector in Hong Kong. Singapore: Marshall Cavendish, 195-226.
- 5. Weimer, D.L. and Vining, A.R. (2017). *Policy Analysis: Concepts and Practice*, 6th edition, New York, NY: Routledge, 2017.

Online Resources:

http://www.gov.hk

2.2 Additional Readings

(Additional references for students to learn to expand their knowledge about the subject.)

Text(s):

- 1. Fischer, F. and G. J. Miller (2006). *Handbook of Public Policy Analysis: Theory, Politics, and Methods*, London: Routledge
- 2. Fong, B.C.H. and T.L. Lui (2018). *Hong Kong 20 Years after the Handover : Emerging Social and Institutional Fractures After 1997*, Basingstoke :Palgrave Macmillan.
- 3. John, P. (2012). *Analyzing Public Policy*, 2nd edition, New York: Routledge.
- 4. Jones, B.D. and F. R. Baumgartner (2005). *The Politics of Attention*, Chicago: University of Chicago Press.
- 5. Kingdon, J.W. (1995). Agendas, Alternatives and Public Policies, New York: Harper Collins, 1995.
- 6. Lodge, M., M.C. Page and S.J. Balla (2015). *The Oxford Handbook of Classics in Public Policy and Administration*, Oxford: Oxford University Press.
- 7. Moran, M., M. Rein and R.E. Godin (2006). *The Oxford Handbook of Public Policy and Administration*, Oxford: Oxford University Press.
- 8. Page, E. (2012). *Policy Without Politicians: Bureaucratic Influence in Comparative Perspective*, Oxford: Oxford University Press.
- 9. Stone, D. (1989). 'Causal Stories and the Formation of Policy Agendas', *Political Science Quarterly*, 104, 2, 281-300.
- 10. Weible, C.M. and P.A. Sabatier (2017). *Theories of the Policy Process*, 4th edition, New York, NY: Westview Press.