# City University of Hong Kong Course Syllabus

# offered by Department of Information Systems with effect from Semester A 2017 / 2018

| Part I Course Overv                         | iew  |
|---|--|
| Course Title:                               | Management Support and Business Intelligence Systems |
| Course Code:                                | IS5740   |
| Course Duration:                            | One Semester (13 weeks)                              |
| Credit Units:                               | 3  |
| Level:                                      | P5   |
| Medium of Instruction:                      | English  |
| Medium of Assessment:                       | English  |
| Prerequisites:<br>(Course Code and Title)   | Nil  |
| Precursors: (Course Code and Title)         | Nil  |
| Equivalent Courses: (Course Code and Title) | Nil  |
| Exclusive Courses:                          | Nil  |

#### Part II Course Details

#### 1. Abstract

This elective course aims to introduce emerging as well as popular analytical concepts and information technologies suitable for management support with business intelligence.

# 2. Course Intended Learning Outcomes (CILOs)

(CILOs state what the student is expected to be able to do at the end of the course according to a given standard of performance.)

| No. | CILOs   | Weighting<br>(if<br>applicable) | curricu<br>learnin | ery-enrice lum relate goutcontick when tick when tiate) | ted<br>nes |
|-----|---|---------------------------------|--------------------|---|------------|
| 1.  | Recognize the need for management support and business intelligence requirements beyond typical Management Information Systems.   | 20%                             | <b>V</b>           |   |            |
| 2.  | Acquire and critically apply analytical concepts and skills of management support and business intelligence.  | 30%                             | <b>√</b>           |   |            |
| 3.  | Differentiate between various information technologies for management support and business intelligence that enable quantitative and non-quantitative analysis.                       | 20%                             | <b>√</b>           | <b>√</b>  |            |
| 4.  | Formulate and critically analyze the requirements for management support, and identify appropriate tools and techniques required for implementation of business intelligence systems. | 10%                             | <b>√</b>           | <b>√</b>  |            |
| 5.  | Creatively develop effective solutions to real management support and business intelligence problems.   | 20%                             | <b>√</b>           | ✓   | <b>√</b>   |
|     |   | 100%                            |                    |   |            |

#### A1. Attitude

Develop an attitude of discovery/innovation/creativity, as demonstrated by students possessing a strong sense of curiosity, asking questions actively, challenging assumptions or engaging in inquiry together with teachers.

# A2: Ability

Develop the ability/skill needed to discover/innovate/create, as demonstrated by students possessing critical thinking skills to assess ideas, acquiring research skills, synthesizing knowledge across disciplines or applying academic knowledge to self-life problems.

#### A3: Accomplishments

Demonstrate accomplishment of discovery/innovation/creativity through producing /constructing creative works/new artefacts, effective solutions to real-life problems or new processes.

# 3. Teaching and Learning Activities (TLAs)

(TLAs designed to facilitate students' achievement of the CILOs.)

Seminar : 26 hours Laboratory : 13 hours

| TLA Brief Description |  | CILO No. |           |          |   |                 | Hours/week |
|-----------------------|--|----------|-----------|----------|---|-----------------|------------|
|                       |  | 1        | 1 2 3 4 5 |          |   | (if applicable) |            |
| TLA1:                 | Concepts and applications of information         | ✓        | ✓         | ✓        |   |                 |            |
| Seminar               | technology in the context of decision making     |          |           |          |   |                 |            |
|                       | and problem solving for Management support       | ort      |           |          |   |                 |            |
|                       | are explained by instructor. Exercises and       |          |           |          |   |                 |            |
|                       | case studies also are introduced to students for |          |           |          |   |                 |            |
|                       | interactive learning in the seminars.            |          |           |          |   |                 |            |
| TLA2:                 | Demonstrations of representative technologies    |          | <b>✓</b>  | <b>✓</b> | ✓ | ✓               |            |
| Demonstration         | and their application to address business        |          |           |          |   |                 |            |
|                       | problems are given. Course participants          |          |           |          |   |                 |            |

|            | critically analyze requirements for management support, and identify appropriate tools and techniques required. |   |   |   |          |   |  |
|------------|---|---|---|---|----------|---|--|
| TLA3:      | Development of hands-on skills for solving  |   | ✓ | ✓ | ✓        | ✓ |  |
| Practical  | real-life business problems analytically and  |   |   |   |          |   |  |
|            | with appropriate technologies of management   |   |   |   |          |   |  |
|            | support and business intelligence is carried out.   |   |   |   |          |   |  |
| TLA4: Case | Students will be required to relate to the  | ✓ |   | ✓ | <b>✓</b> |   |  |
| Analysis   | content of their own workplace or other   |   |   |   |          |   |  |
|            | relevant organizational environment, the  |   |   |   |          |   |  |
|            | relevance of the various business intelligence  |   |   |   |          |   |  |
|            | and management support solutions. Results   |   |   |   |          |   |  |
|            | will be discussed and presented to fellow   |   |   |   |          |   |  |
|            | students.   |   |   |   |          |   |  |
| TLA5: On-  | Students will use online media such as  | ✓ | ✓ | ✓ | ✓        | ✓ |  |
| Line       | discussion forums, weblogs, or wikis to self-   |   |   |   |          |   |  |
| Discussion | reflect on their learning and share their insights  |   |   |   |          |   |  |
|            | with classmates.  |   |   |   |          |   |  |

# 4. Assessment Tasks/Activities (ATs)

(ATs are designed to assess how well the students achieve the CILOs.)

| Assessment Tasks/Activities                              |          | O No.    |          |          | Weighting | Remarks |  |
|--|----------|----------|----------|----------|-----------|---------|--|
|  | 1        | 2        | 3        | 4        | 5         | 1       |  |
| Continuous Assessment: 60%                               |          |          |          |          |           |         |  |
| AT1. Seminar, Laboratory Exercises,                      | ✓        | <b>✓</b> | <b>✓</b> | <b>✓</b> |           | 20%     |  |
| Participation, and Online Discussion                     |          |          |          |          |           |         |  |
| Each seminar and laboratory consists of exercises,       |          |          |          |          |           |         |  |
| small group discussions, self-reflection, or student     |          |          |          |          |           |         |  |
| presentations to assess students' understanding of the   |          |          |          |          |           |         |  |
| chosen topics and their abilities to apply their skills. |          |          |          |          |           |         |  |
| It also includes online comments with which students     |          |          |          |          |           |         |  |
| report key learning, self-reflection, and related        |          |          |          |          |           |         |  |
| concepts found online.                                   |          |          |          |          |           |         |  |
| AT2. Individual Assignment                               |          |          | <b>✓</b> | ✓        | ✓         | 10%     |  |
| An individual assignment which lets students analyze     |          |          |          |          |           |         |  |
| a business problem and develop an analytical of          |          |          |          |          |           |         |  |
| implemented solution.                                    |          |          |          |          |           |         |  |
| AT3. Group Project                                       | ✓        | ✓        | ✓        | ✓        | ✓         | 30%     |  |
| A group project, which includes a project report and     |          |          |          |          |           |         |  |
| presentation, will be allocated to let students apply    |          |          |          |          |           |         |  |
| Management Support and Business Intelligence             |          |          |          |          |           |         |  |
| concepts and technologies to solve business problems.    |          |          |          |          |           |         |  |
| Examination: 40% (duration: one 2-hour exam)             |          |          |          |          |           |         |  |
| AT4. Examination   | <b>✓</b> | ✓        | ✓        | ✓        |           | 40%     |  |
| A written examination is developed to assess             |          |          |          |          |           |         |  |
| student's competence level of the taught subjects.       |          |          |          |          |           |         |  |
|  |          |          |          |          |           | 100%    |  |

Note: Students must pass BOTH coursework and examination in order to get an overall pass in this course.

# 5. Assessment Rubrics

(Grading of student achievements is based on student performance in assessment tasks/activities with the following rubrics.)

| Assessment<br>Task   | Criterion  | Excellent (A+, A, A-) | Good (B+, B, B-) | Fair (C+, C, C-) | Marginal (D) | Failure<br>(F)                             |
|--|--|-----------------------|------------------|------------------|--------------|--|
| AT1. Seminar, Laboratory Exercises, Participation, and Online Discussion | Ability to accurately describe key concepts of management support and business intelligence and differentiate against typical management information system; and explain the need for management support and business intelligence requirements beyond typical Management Information Systems. | High                  | Significant      | Moderate         | Basic        | Not even<br>reaching<br>marginal<br>levels |
|  | Ability to explain how the analytics underlying management support and business intelligence generate better business information and help solve business problems.  | High                  | Significant      | Moderate         | Basic        | Not even<br>reaching<br>marginal<br>levels |
|  | Ability to differentiate between various information technologies for management support and business intelligence that enable quantitative and non-quantitative analysis; and compare and contrast technology characteristics and corresponding capabilities.                                 | High                  | Significant      | Moderate         | Basic        | Not even<br>reaching<br>marginal<br>levels |
|  | Capability to formulate and critically analyze the requirements for management support, and identify appropriate tools and techniques required for implementation of business intelligence systems.  | High                  | Significant      | Moderate         | Basic        | Not even<br>reaching<br>marginal<br>levels |
| AT2.<br>Individual<br>Assignment   | Ability to differentiate between various information technologies for management support and business intelligence that enable quantitative and non-quantitative analysis; and compare and contrast technology characteristics and corresponding capabilities.                                 | High                  | Significant      | Moderate         | Basic        | Not even<br>reaching<br>marginal<br>levels |
|  | Capability to formulate and critically analyze the requirements for management support, and identify appropriate tools and techniques required for implementation of business intelligence systems.  | High                  | Significant      | Moderate         | Basic        | Not even<br>reaching<br>marginal<br>levels |
|  | Capability to creatively develop effective solutions to real management support and business intelligence problems.  | High                  | Significant      | Moderate         | Basic        | Not even<br>reaching<br>marginal<br>levels |

| AT3.                | Ability to accurately describe   | High | Significant | Moderate | Basic | Not even                                   |
|---------------------|--|------|-------------|----------|-------|--|
| Group<br>Project    | key concepts of management<br>support and business<br>intelligence and differentiate<br>against typical management<br>information system; and<br>explain the need for<br>management support and<br>business intelligence   |      |             |          |       | reaching<br>marginal<br>levels             |
|                     | requirements beyond typical<br>Management Information<br>Systems.  |      |             |          |       |  |
|                     | Ability to explain how the analytics underlying management support and business intelligence generate better business information and help solve business problems.  | High | Significant | Moderate | Basic | Not even<br>reaching<br>marginal<br>levels |
|                     | Ability to differentiate between various information technologies for management support and business intelligence that enable quantitative and non-quantitative analysis; and compare and contrast technology characteristics and corresponding capabilities.                                 | High | Significant | Moderate | Basic | Not even<br>reaching<br>marginal<br>levels |
|                     | Ability to formulate and critically analyze the requirements for management support, identify appropriate tools and techniques required for implementation of business intelligence systems, and conduct in-depth analysis.  | High | Significant | Moderate | Basic | Not even<br>reaching<br>marginal<br>levels |
|                     | Ability to creatively develop effective solutions to real management support and business intelligence problems.   | High | Significant | Moderate | Basic | Not even<br>reaching<br>marginal<br>levels |
| AT4.<br>Examination | Ability to accurately describe key concepts of management support and business intelligence and differentiate against typical management information system; and explain the need for management support and business intelligence requirements beyond typical Management Information Systems. | High | Significant | Moderate | Basic | Not even<br>reaching<br>marginal<br>levels |
|                     | Ability to explain how the analytics underlying management support and business intelligence generate better business information and help solve business problems.  | High | Significant | Moderate | Basic | Not even<br>reaching<br>marginal<br>levels |
|                     | Ability to differentiate between various information technologies for management support and business intelligence that enable quantitative and non-quantitative analysis; and   | High | Significant | Moderate | Basic | Not even<br>reaching<br>marginal<br>levels |

| compare and contrast<br>technology characteristics and<br>corresponding capabilities.   |      |             |          |       |  |
|---|------|-------------|----------|-------|--|
| Ability to formulate and critically analyze the requirements for management support, identify appropriate tools and techniques required for implementation of business intelligence systems, and conduct required analysis. | High | Significant | Moderate | Basic | Not even<br>reaching<br>marginal<br>levels |

Part III Other Information (more details can be provided separately in the teaching plan)

# 1. Keyword Syllabus

(An indication of the key topics of the course.)

- 1. Introduction to Management Support and Business Intelligence Systems managerial decision making; role of decision support systems, expert systems, online analytic processing, data warehouses, data mining, and related technologies in decision making; developing business intelligence strategies and execution plans.
- 2. Principles of decision making and problem solving: intelligence-design-choice; decision making under uncertainty; multi-attribute decision making; optimization, satisficing; goal seeking; simulation.
- 3. Traditional management support technologies and their Web-based extensions DSS, Group DSS, Organizational DSS, Expert Systems, Executive Information Systems.
- 4. Data warehousing, data mining and data visualization Data warehouses and data marts, OLAP, data visualization and multidimensionality, intelligent databases and data mining.
- 5. Non-quantitative methods and technologies for management support and business intelligence knowledge management, neural computing, intelligent agents and hybrid intelligent systems.

# 2. Reading List

# 2.1 Compulsory Readings

(Compulsory readings can include books, book chapters, or journal/magazine articles. There are also collections of e-books, e-journals available from the CityU Library.)

| 1. | Nil |
|----|-----|

# 2.2 Additional Readings

(Additional references for students to learn to expand their knowledge about the subject.)

| 1. | Galit Shmueli, Nitin Patel and Peter Bruce, <u>Data Mining for Business Intelligence: Concepts</u> , |
|----|--|
|    | Techniques, and Applications in Microsoft Office Excel with XLMiner, 2nd edition, Wiley.             |
|    | ISBN-10: 0470526823, ISBN-13: 978-0470526828   |

• Updated SYL template in July 2017.